



## Barbican Centre Board

**Date:** WEDNESDAY, 20 JANUARY 2016  
**Time:** 10.30 am  
**Venue:** COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

**Members:** Deputy John Tomlinson (Chairman)  
Deputy Dr Giles Shilson (Deputy Chairman)  
Deputy John Bennett  
Lucy Frew  
Tom Hoffman  
Emma Kane  
Roly Keating  
Vivienne Littlechild  
Jeremy Mayhew  
Deputy Catherine McGuinness  
Sir Brian McMaster  
Wendy Mead  
Cllr Guy Nicholson  
Trevor Phillips  
Judith Pleasance  
Keith Salway  
Tom Sleigh  
Michael Welbank

**Enquiries:** Gregory Moore  
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Lunch will be served in the Guildhall Club at 1pm  
N.B. Part of this meeting could be the subject of audio or visual recording

John Barradell  
Town Clerk and Chief Executive

# AGENDA

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **MINUTES**  
To approve the public minutes and summary of the Barbican Centre Board meeting held on 9 December 2015.  
**For Decision**  
(Pages 1 - 6)
4. **OUTSTANDING ACTIONS AND WORK PLAN**  
Report of the Town Clerk.  
**For Information**  
(Pages 7 - 10)
5. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**  
Report of the Managing Director.  
**For Decision**  
(Pages 11 - 24)
6. **HEALTH & SAFETY UPDATE**  
Report of the Director of Operations & Buildings.  
**For Information**  
(Pages 25 - 30)
7. **CINEMAS: ANNUAL UPDATE**  
Report of the Director of Arts.  
*NB - to be considered in conjunction with the non-public sections and appendices at item 12.*  
**For Information**  
(Pages 31 - 40)
8. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
9. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
10. **EXCLUSION OF THE PUBLIC**  
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act
11. **NON-PUBLIC MINUTES**  
To agree the non-public Minutes of the Barbican Centre Board meeting held on 9 December 2015.  
**For Decision**  
(Pages 41 - 48)

12. **CINEMA UPDATE: NON-PUBLIC SECTIONS AND APPENDICES**  
Non-public sections and appendices to be considered in conjunction with item 7.  
**For Information**  
(Pages 49 - 60)
13. **SERVICE BASED REVIEW UPDATE**  
Report of the Managing Director.  
**For Information**  
(Pages 61 - 62)
14. **BUSINESS REVIEW**  
Report of the Chief Operating & Financial Officer.  
**For Information**  
(Pages 63 - 70)
15. **DEVELOPMENT UPDATE**  
Report of the Chief Operating & Financial Officer.  
**For Information**  
(Pages 71 - 80)
16. **UPDATE ON CATERING AND BARS**  
Report of the Chief Operating & Financial Officer.  
**For Information**  
(Pages 81 - 86)
17. **RISK UPDATE**  
Report of the Chief Operating & Financial Officer.  
**For Information**  
(Pages 87 - 92)
18. **BARBICAN AND GSMD CAPITAL CAP REPLACEMENT - DETAILED ARRANGEMENTS**  
Report of the Chamberlain.  
**For Information**  
(Pages 93 - 116)
19. **UPDATE ON CAPITAL WORKS**  
Report of the Director of Operations & Buildings.  
**For Decision**  
(Pages 117 - 126)
20. **BARBICAN CAMPUS PROGRAMME: AMBER AND RED PROJECTS**  
Report of the Director of Operations & Buildings.  
**For Information**  
(Pages 127 - 130)
21. **QUESTIONS RELATING TO THE WORK OF THE BOARD**
22. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**